Call for Papers for the joint 2022 ICVG Conference
GOVERNANCE IN ITS INSTITUTIONAL CONTEXT and MAR Special Issue CORPORATE GOVERNANCE AND MANAGEMENT CONTROL
The International Consortium for Values-based Governance (ICVG) conference welcomes research on governance in its institutional context. The conference hosted by the ICVG at the Centre for Global Business at Monash University aims to offer a stimulating opportunity to present, receive feedback, and discuss novel work in this broad area. In conjunction with this event, a Special Issue of Management Accounting Research (MAR) welcomes paper submissions on the relation between governance and organisational control (management control systems) specifically, in any pertinent institutional setting or context.

A rich literature on governance has highlighted the need for, and sometimes also the reasons for the failure of, a range of ostensibly well-designed governance mechanisms in organisations. Whether for designing effective governance or for understanding plausible causes of concern, context always matters. Indeed, organisations that weathered quite well the financial crisis and economic recession of the prior decade, as well as the current pandemic, weren’t always known for having the best governance as conventionally defined. Conversely, other organisations that performed worse were sometimes believed to be paragons of good governance. Clearly, context matters and understanding how governance interacts with any of several relevant situational factors - including other organisational design features such as management control systems, is crucial. Organisations face volatile, uncertain, complex, and ambiguous environments, which makes context more consequential, and effective governance even more important and more challenging, as is understanding its relationship with that context.

Thus, the ICVG Conference seeks to bring together studies at the leading edge of governance in its institutional context. We see governance broadly to include board monitoring and other forms of monitoring external and internal to the organisation, as well as managerial incentives and managerial compensation, which tend to connect with management control systems - including performance and risk management systems. But governance can also include more intangible mechanisms stemming from shared values and norms, common purpose, reputations, as well as organisational and national cultures. We are also interested in the relationship between governance and strategy and/or management control in different contexts and in the ways in which governance systems interact with organisational values, beliefs, norms, and purpose to affect performance and behaviors inside the organisation. How governance may have evolved in response to prior crises and/or current global challenges such as the COVID-19 pandemic is also of interest.

Thus, topics captured by this call include, but are not limited to:

- Design of governance to promote resilience in organisations.
- Effects of various governance approaches on organisational control.
- How corporate governance and management control systems are jointly aligned (or not) with the environment in which they operate, and the effects of such (mis)alignments.
- Whether there are particularly effective systems or packages of corporate governance and management control in certain contexts.
- The influence of crises or major shocks such as Covid-19 on governance and/or organisational control.
- The use of technology and technological innovations in enhancing governance and/or organisational control.
- The use and usefulness of big data, machine learning, and other advanced technologies (e.g., blockchain) in governance and/or organisational control.
- Interaction between culture related to shared purpose, values, beliefs, norms, and ethics—which are forms of cultural controls—and governance mechanisms.
- Interaction between national culture, legal regimes and/or sector norms and governance.
- Relationship between multiple stakeholder considerations and governance.
- The design of governance systems to help attain the 2030 sustainable development goals (SDGs).
- How climate change affects governance; impacts of recent drives for ESG on governance reform.

We welcome studies on these and related topics drawing on any relevant theoretical source discipline and employing any relevant research method, including case/field studies, surveys, archival studies, experiments, ethnographic and historical papers, as well as conceptually engaged descriptive work or thought pieces.
The 2022 ICVG Conference on governance in its institutional context

The 2022 ICVG Conference will be held at Monash University Caulfield campus, Melbourne, Australia, as well as virtually via Zoom on December 15-16, 2022. Papers at different stages of research are welcome and should be submitted at the conference website no later than August 31, 2022, with decisions notified by the first week of October 2022. For any questions about the conference, please contact the conference chair, Christo Karuna, at christo.karuna@monash.edu.

The MAR Special Issue on Corporate Governance and Management Control

Authors of papers that more specifically focus on the relation between corporate governance and management control are welcome to submit their papers for consideration of publication in a Special Issue of Management Accounting Research (MAR). The Special Issue of MAR targets a somewhat more focused subset of papers with an organisational control (management control systems) angle to governance consistent with the journal’s scope. Therefore, the MAR-themed Special Issue is called Corporate Governance and Management Control.

Interested authors can pursue publication of their papers on this topic in MAR either via a separate track on Corporate Governance and Management Control at the ICVG conference or via MAR’s submission system.

Via a separate track on Corporate Governance and Management Control at the ICVG conference.

Authors are asked only to indicate whether they are interested to have their paper in this track considered for possible publication in MAR. Authors with papers on this topic who are not, or not yet, interested in publishing their paper in the Special Issue of MAR are still welcome to submit their papers for presentation at the ICVG conference via this track. For example, authors of papers on this topic at an earlier stage, including research ideas at the embryonic stage, are still welcome to submit their papers via the Corporate Governance and Management Control track at the ICVG conference. Equally, authors of papers aimed or under consideration at other journals are not precluded from submitting their paper to this track at the ICVG conference.

Authors of high-quality papers presented at the ICVG conference via this track, and who have indicated their interest in publishing their paper in the Special Issue of MAR, may be invited by the editors of the Special Issue of MAR to submit their paper to MAR after the conference, which will be subjected to MAR’s normal review process. The editors of the Special Issue of MAR may also reach out to authors of papers that are not quite ready for submission with a short review containing some guidance that may be helpful for a future submission.

Via MAR’s submission system

(https://www.elsevier.com/journals/management-accounting-research/1044-5005/guide-for-authors)

Once inside the system, follow a designated Special Issue track.

This Corporate Governance and Management Control Special Issue track will open on the MAR submission website from October 2022. We anticipate that this track will remain open until the middle of 2023 or even later. Papers will be subject to MAR’s normal review process.

Note that allowing good time for papers from either route to be submitted to MAR will not cause papers to be held up for publication because accepted papers will be published and citable on a timely basis as regular articles before they appear together in a Virtual Special Issue.

The Editors for this Special Issue of MAR are:

· Matthew Hall (Monash University, Australia) – matthew.hall2@monash.edu
· Wim Van der Stede (London School of Economics, UK) – w.van-der-stede@lse.ac.uk

Please contact them if you have any questions related to the special issue.