

VAHI's role in helping optimise the potential for Clinical Quality Registries

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Agenda

What is VAHI?

Where are we heading?

Clinical Quality Registries (CQRs) in Victoria – developments...

- Links to Targeting Zero
- CQR maturity matrix
- In the pipeline for 18/19





Delivering a world-leading healthcare system









VAHI vision and mission

Our vision

... the community is better informed about health services, health services receive better information to serve their communities to provide better, safer care, and across our system everyone has an accurate picture of where the concerns are and where we're getting it right.

Our mission

.. to stimulate quality and safety improvements, increase transparency, accountability, and inform the community through monitoring and reporting on public and private health and wellbeing services.





Milestones

October





2016

2017

May

'Better, Smarter Care: Reducing Unwarranted Variation' conference co-hosted with SCV

January

VAHI created, led by Dr Diane Watson

First meeting of the Agency Advisory Committee

October

December

Minister for Health provides VAHI with a Statement of Expectations



2018



March

Better safer care website launched First meeting of Board Reports Advisory Committee



First meeting of the Clinical Measurement and Reporting Committee

First Board Safety and Quality Report published

VAHI takes over Monitor and PRISM and releases first monthly and quarterly editions

July

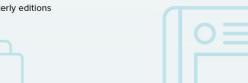
First Inspire report published VAHI established as an Administrative Office

First data integrity report published -Elective surgery waiting lists: a rapid review to ensure full transparency

February

First public patient experience report published - Adult experiences of care in public hospitals – 2016

Dr Lance Emerson appointed as CEO







Targeting zero and Better,

safer care published

VAHI reports

Coming soon!

- Mental Health Inspire report
- Cardiac outcomes *Inspire* Report
- Private Hospitals Report



Achievements in numbers



REPORTS

427

individual issues of the Board safety and quality report distributed to health service boards

193



individual issues of *Inspire* distributed to clinicians

PERFORMANCE

Health service CEOs and boards provided with performance information for



MEASURES FROM 24 DATASETS,

covering quality and safety, governance and leadership, timely access to care and financial management



VAHI RESPONDED TO

636



data requests from researchers, government and others

SURVEYS AND USER TESTING

30,606



150



patients completed a survey that informed VAHI's first public patient experience report VHIMS users signed up as 'Critical Friends' to test the new system for incident management reporting

WORKSHOPS AND CONFERENCES

435

clinical coders attended **11** VAHI education workshops



OVER

500

people attended VAHI events, including seminars and the Better, smarter care conference

VAHI - moving to partnership for quality, safety and performance

Don Berwick: Era 3 for medicine and health care*







Era 1: Professional dominance: Medical profession 'has special knowledge. Is inaccessible to laity ... results in good ... will self-regulate ... has the authority to judge the quality of its own work.'

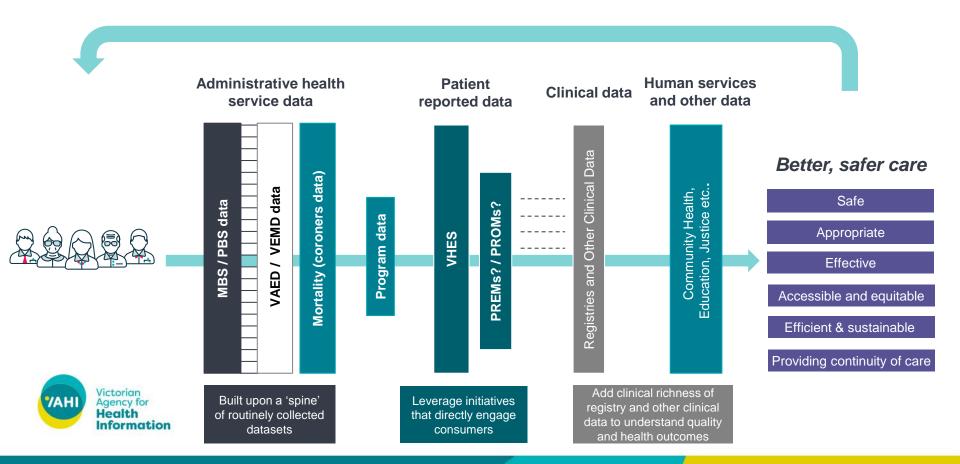
Era 2: Accountability and market theory: 'Accountability, scrutiny, measurement, incentives, and markets' through '... the manipulation of contingencies: rewards, punishments, and pay for performance.'

Era 3: Partnership - quality & safety improvement Characterised by continual improvement, and 'reducing mandatory measurement to only what matters, putting an end to incentive programs for individual physicians and shifting focus away from revenue to quality.'

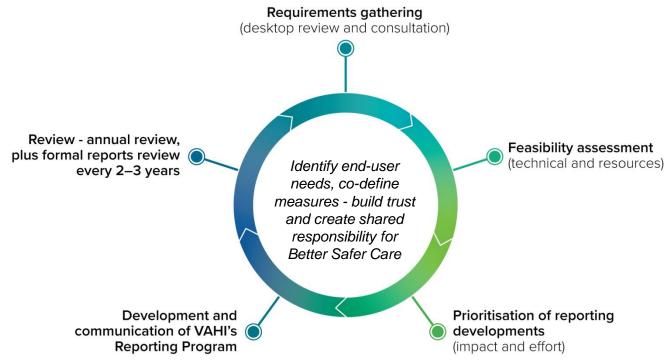
Evolution of the Victorian Healthcare System



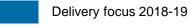
VAHI'S consumer-centred approach to health and human services data



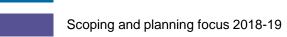
Partnership in defining health data needs





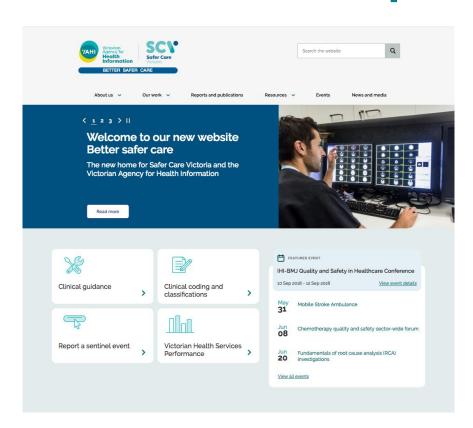


What will we achieve in the year ahead?



Focus	Objective	
Health service	Support the strengthening of quality and safety improvements within the Victorian health system	Interactive e-portal
Clinician	Inform, stimulate and drive clinical improvements in quality, safety and patient outcomes	CQRs VHIMS PROs
Victorian public	Provide Victorians with an accurate picture about health services in their local area and across Victoria	VHES New public reports in 2019
Data leadership	Support improvement in the quality of information, its production and broad use	VIME Human Services data sources Strengthened data governance
Governance and management	Develop a trusted, respected and influential agency	Broader QI reforms Capacity & Capability building

Better safer care e-portal bettersafercare.vic.gov.au



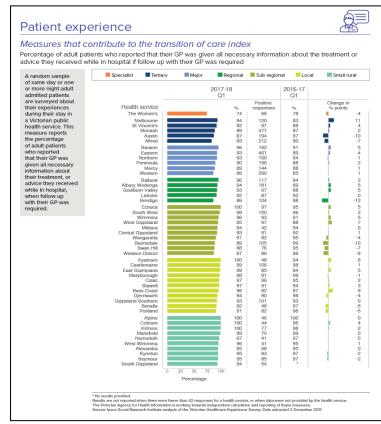


Better safer care e-portal: the future

Additional functionality to be built:

- Role-based security and viewing (e.g by AHPRA number login, DHHS login etc)
- Interactive 'build your own' tables
- Hover text (eg metadata, what do these data mean?)
- Comparators and benchmarks: what is 'good'?
- Tab: 'What can I do to improve this measure?'
- Potential for recording interventions?
- How can we include CQR data?





CQRs in Victoria ...

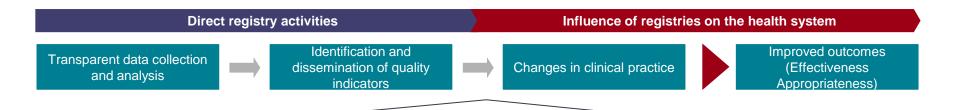
"CQRs are organisations that systematically monitor the quality (appropriateness and effectiveness**) of health care, within specific clinical domains, by routinely collecting, analysing and reporting health-related information. The information is used to identify benchmarks, significant outcome variance, and inform improvements in healthcare quality"*

- 51 Clinical registries reporting Vic data
- 20 registries receive funding from Vic Gvnt
 - 6 legislatively required
 - 2 adverse events surveillance systems
 - Remainder receive grant / discretionary funding (& funding from other sources)
- Managed by Alfred, AV, ANZICS, Centre for Outcome Research & Eval (CORE), Cancer Council, DHHS, Florey, Monash & Uni of Wollongong
- Reforms 18/19:
 - VAHI to assume authority for financially administering CQRs
 - Commonwealth Dept Health National Clinical Registry Strategy
 - Progressing TZ recommendations ...



^{*} Australian Commission for Safety and Quality in Healthcare Source: ACSQHC Operating Principles and Technical Standards for Australian Clinical Quality Registries. November 2008
**Clinical quality registries have the potential to drive improvements in the appropriateness of care. Nick Wilcox and John J McNeil. Med J Aust 2016; 205 (10 Suppl): S21-S26

CQRs: reducing variation and improving practice



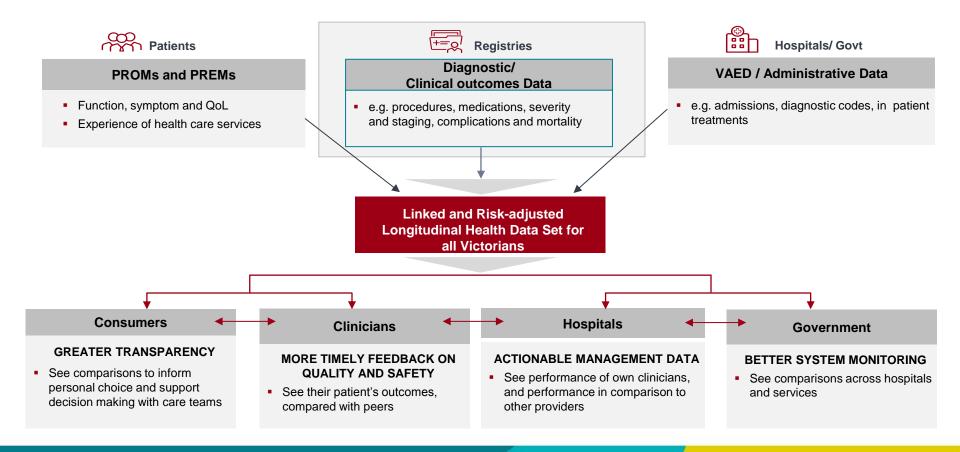
Changing clinical practice does not happen automatically

Hospital leadership and clinicians need to use insights generated by high-quality registries to improve quality and clinical practice

- The "Feedback loop" to hospitals and service providers has been determined to be essential to quality assurance and creating changes in practice.
- In some cases, it may be appropriate for necessary changes to be made to system structures to facilitate changes in practice



The potential: CQRs and other datasets



Targeting Zero and CQRs



- "That departmental monitoring of safety and quality includes monitoring against a comprehensive range of outcome indicators using hospital routine data and data from clinical registries"
- "There be stronger obligations for clinical registries to report serious deficiencies in care once they are detected"
- "Clinical registries funded by the department should be required, as a condition of funding, to provide their data to VAHI"
- "CQRs funded by the department be renegotiated to provide
 ... an explicit requirement for all performance metrics to be
 provided to hospital CEOs and to the department at the same
 time as they are fed back to clinical units"



Targeting Zero and CQRs

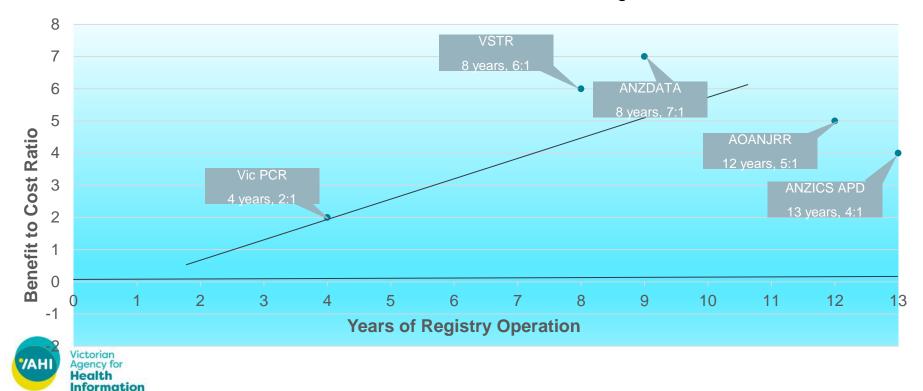




- "for registries that have been in existence for more than a decade, a full dataset of registry data to VAHI at least annually to allow matching to, and incorporation in, the relevant routine dataset (the data provided should have the names of individual clinicians removed)
- VAHI publishes metrics derived from clinical registries in its quarterly public report
- clinical networks consider whether participation in relevant registry collections be mandated for public and private hospitals
- The department raises at the appropriate national forum that the Commonwealth Department of Health (or other national funding bodies) changes national funding contracts to ensure nationally funded registries meet the same requirements"

Investment in Australian CQR's

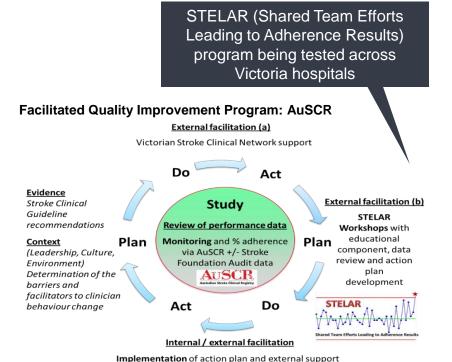
Benefit to cost ratio attributable to CQRs range from 2:1 to 7:1



Source: Australian Commission on Safety and Quality in Health Care (2016) Economic evaluation of clinical quality registries

Example: Australian Stroke Clinical Registry (AusSCR) ...

2009-2011	2012-2015	2016-2017
16 hospitals: 2,530 episodes	62 hospitals: 35,295 episodes	70 hospitals >53,000 episodes of care
Working in silos	Reference committees (national data linkage and quality improvement)	Work groups continue with some modified formats/membership
Use of national average for benchmarks	Achievable benchmarks reported to motivate greater QI targets	Recognition of high performing hospitals Reports to CEOs & stroke leads sent in QLD and Vic
Duplication of effort	Australian Stroke Data Tool data infrastructure; National Stroke Data Dictionary	Pre-population of Stroke Foundation Audit data for hospitals in AuSCR; new on- demand reports
No data linkage	Data linkage: AIHW (national death index –annual process), QLD, NSW, VIC and NSW	Data linkage project with PBS/MBS (Stroke Foundation seed grant)
Limited information on patient outcomes	New evidence on TIA	New evidence on long-term QoL and survival





The CQR Maturity Assessment Tool



Assessing potential

1 Clinical domain

Does the registry sit within an ACSQHC priority area or clinical domain?

Is there a Victoria-specific reason why a domain is more important to Victoria than the rest of Australia?

Scored on a scale of 1 to 5

2 Evidence of sector adoption

Does the sector want to use registry data to influence practice and policy related to this clinical domain?

Scored on a scale of 1 to 5

3 National context

What is the extent of national coverage?

To what extent is this coverage fragmented/ what further registries or

resources exist in the same domain?

Relevant context, but no score applied

Assessing achievement

1 Geographic Coverage
National vs state-based

2 Penetration (weighted x 3)

At hospital sites

Assessing ability to deliver

Governance/Operations

3 Governance

Formal independent multidisciplinary board

4 Custodianship

Explicit custodianship statements in contracts and publicly available

Data

5 Data capture and validation

Full input validation controls built in

6 Data linkage

To other registries or health data sets

7 Outcomes and process measures

Minimum of treatment, outcomes and process measures

8 Risk adjusters data

Factors such as comorbidities

Reporting

9 Escalation

Routine review of analyses by registry Clinical Quality Committee prior to formal reporting

10 Improvement cycle (weighted x 3)

Clinician reporting, timeliness and engagement

Impact

11 Registry Impact

Clinician decision making, drug and devices approval or policy/payer decisions



CQR maturity Matrix across registries

Achievement

Low potential High achievement

High potential
High achievement

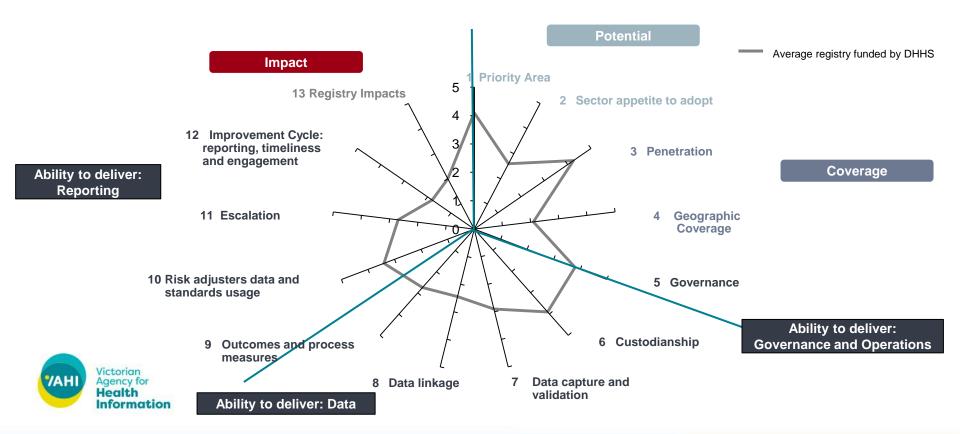
Low potential Low achievement

High potential Low achievement

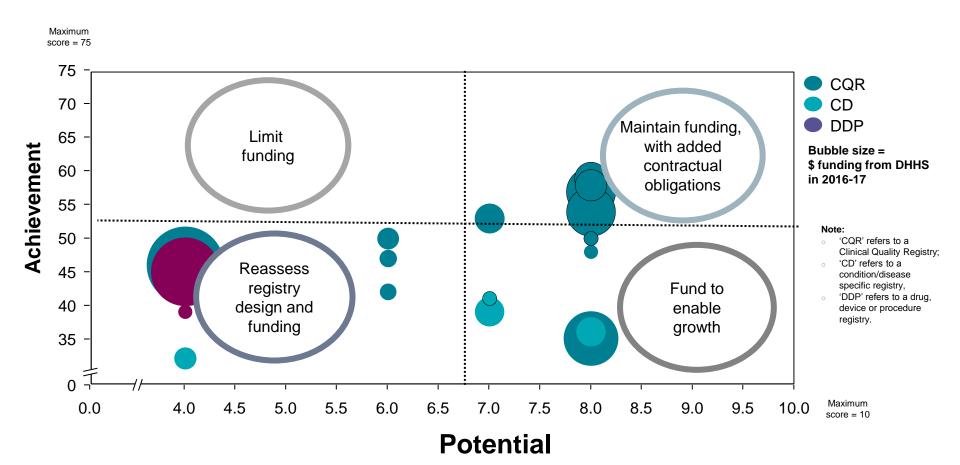


Potential

CQR Maturity matrix for individual registries



Mapping of CQRs according to funding, type and maturity



CQRs currently funded ...

Australia & New Zealand Intensive Care Society - Adult Patient Database	ANZICS APD
Australian New Zealand Massive Transfusion Registry	ANZ-MTR
Australian Stroke Clinical Registry	AuSCR
Victorian Cardiac Outcomes Registry	VCOR
Victorian State Trauma Registry	VSTR
Victorian Cardiac Surgery Database	VCSD
Australasian Rehabilitation Outcomes Centre	AROC
Electronic Persistent Pain Outcomes Centre	EPPOC
Victorian Cancer registry	VCR
Victorian Nosocomial Infection Surveillance System	VicNESS
Victorian Audit of Surgical Mortality	VASM
Victorian Perinatal Data Collection	VPDC

Also looking at High burden cancer, Dementia, Diabetes & COPD *



What next?

Working with Vic-Gov funded CQRs

- Renegotiating contracts for existing registries
- Apply CQR matrix taking a pragmatic approach
- Determining governance structures & supporting processes for routine data linkage
- Looking at progressing outlier notification and escalation processes

National reforms

- Working closely with the National CQR strategy development team
- National Health Agreements strong focus on data
- VAHI led AHMAC linked data demonstration project .. Inclusion of VCOR data?





Thank you

Feedback on VAHI products to vahi@vahi.vic.gov.au

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