



MUARC 2020 Centre Review TERMS OF REFERENCE

- Evaluate the effectiveness of the Centre's organisation and management and its ongoing viability, including:
 - leadership, structure;
 - planning and succession planning, and resource management;
 - financial position;
 - risk management and quality assurance mechanisms.

- Review the current performance of MUARC and its achievements against its current strategic plan and operational objectives, as well as its intended activities. This will include the performance of MUARC against comparable national or international research/education groups. Activities to be included in the review include:
 - research capability, depth and breadth and quality;
 - research clients and collaborations;
 - use of technology;
 - research outputs: income and publications;
 - Graduate Research Program;
 - professional training;
 - executive training and short courses;
 - impact of the Centre's work, domestically and internationally.

- Review and evaluate the level of engagement of MUARC in terms of its:
 - relationship with the broader University;
 - external stakeholders and clients - local and international.

- Assess how the 2021-2025 MUARC Strategic Plan, its vision, strategy and planning aligns with the broader University's strategic plan and its emerging and future needs.